

Navigation Strategic Vision Workshop

Update and Overview

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13 Mar 2012



US Army Corps of Engineers
BUILDING STRONG®



Initial Navigation Workshop

- Aug 2009, Annapolis, MD
- Need to organize and prioritize efforts
- Great workshop - Corps and Stakeholders
- Report development
 - First one is the toughest
 - Issued Feb 2011
- Significant changes from 2009 to 2012
- Need for 2012 edition



Initial Workshop

- Lots and lots of initiatives
- ARRA and Hurricane supplemental funds
- Can we execute this program?
- ASA Darcy relatively new
 - Info to help her advocate for Navigation



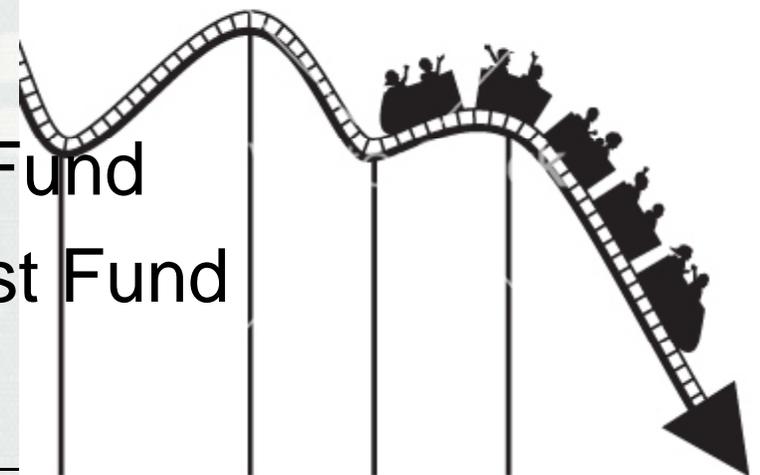
Navigation Strategic Plan Feedback

- Too O&M focused
- Wasn't strategic enough, too short term
- Didn't address Arctic passage
- Didn't emphasize safety enough



From then to now...

- Funding roller coaster: Up, Down, Up
- Focus on Nation's deficit reduction
- Earmarks ban
- Budget reductions
- Administration's Navigation focus on trust funds
 - Inland Waterways Trust Fund
 - Harbor Maintenance Trust Fund

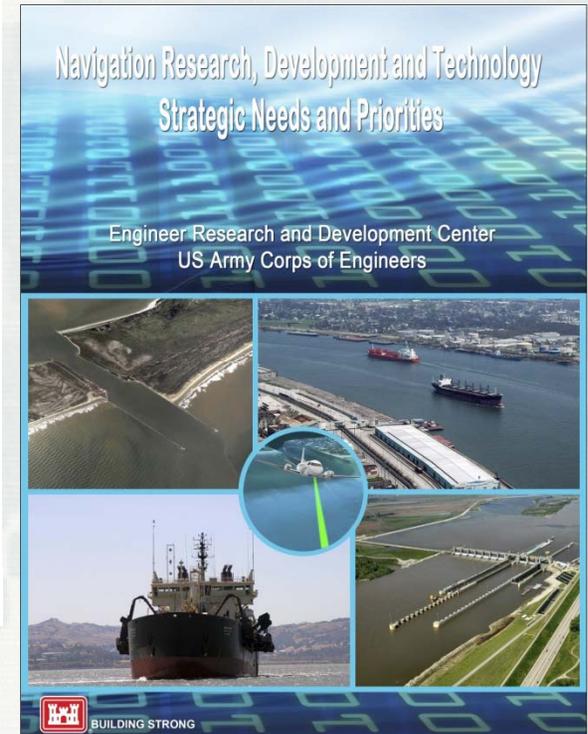
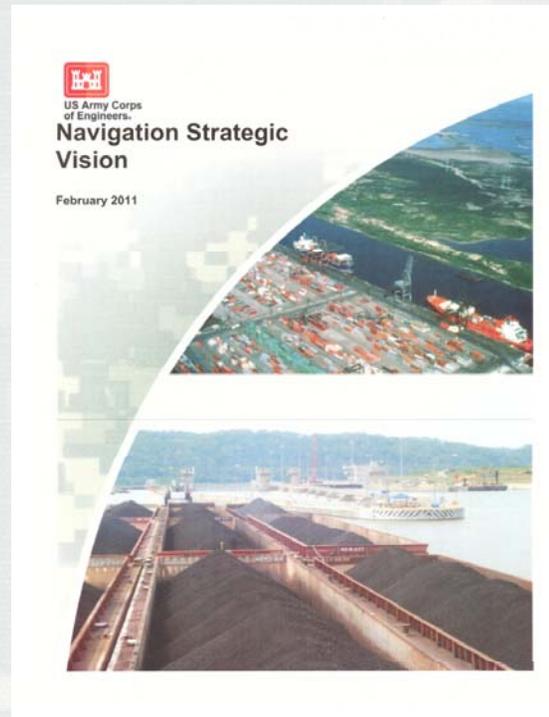
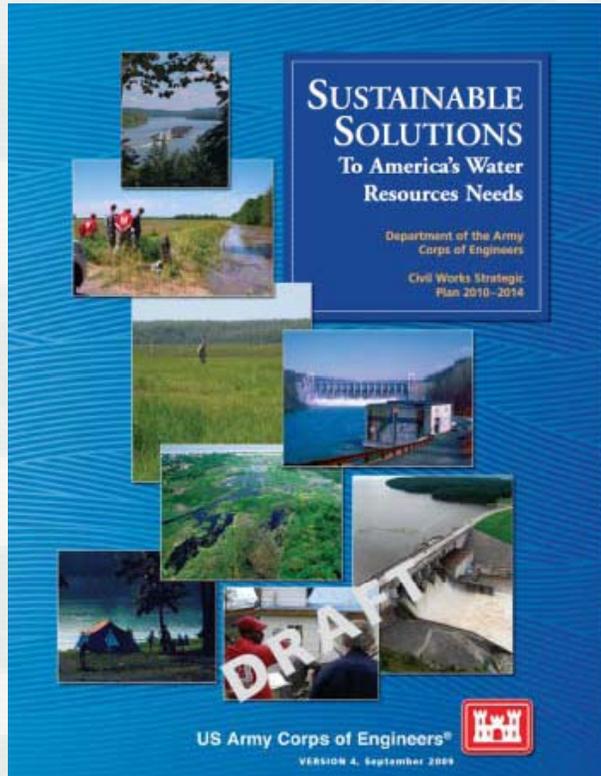


The Present

- Civil Works Strategic Plan, 2011-2015 issued Sep 2011
- New Chief, New Campaign Plan
- FY12 Appropriation – Congress request Post-Panamax report
- FY13 President's Budget - White House Navigation Task Force



Strategic Plan Alignments



Civil Works Strategic Plan

Goals

1. Assist in providing for safe and resilient communities and infrastructure.
2. **Help facilitate commercial navigation in an environmentally and economically sustainable fashion.**
3. Restore degraded aquatic ecosystems and prevent future environmental losses.
4. Implement effective, reliable, and adaptive life-cycle performance management of infrastructure.
5. Build and sustain a high quality, highly dedicated workforce



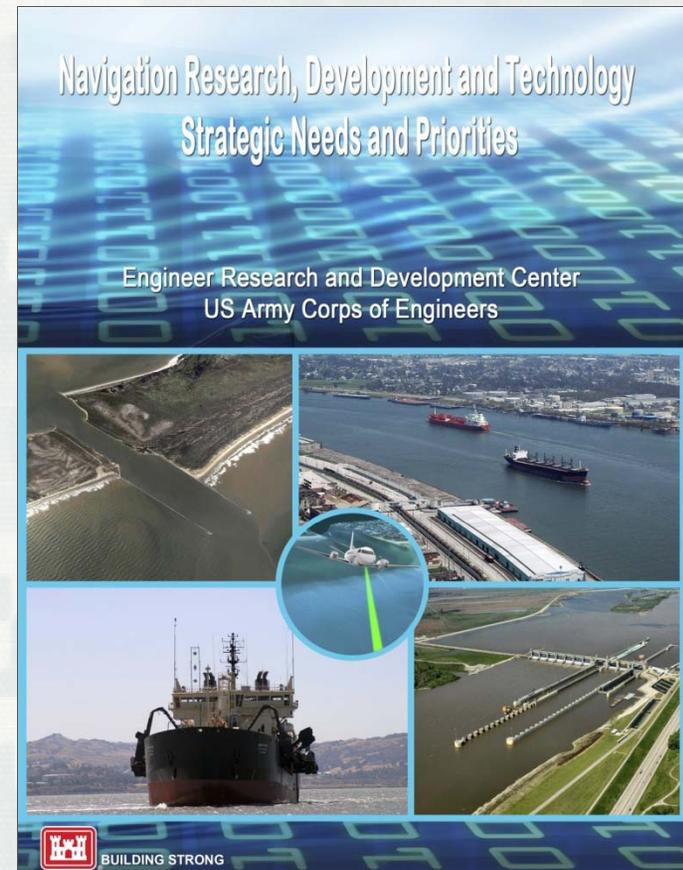
Navigation Strategic Action Plan

1. Communicate the value of the navigation program
2. Improve business processes
3. Manage the Marine Transportation System as a system
4. Develop Human Capital Management strategy for navigation



Navigation R,D&T Strategic Needs & Priorities

- **Extend the useful life of existing navigation infrastructure**
- **Operate and manage national waterborne transportation assets as an integrated system**
- **Optimize and prioritize channel availability for commercial freight movement**
- **Engineering with nature to enhance ecosystem and navigation processes, benefits and services**
- **Implement eNavigation throughout the National MTS**



Navigation Strategic Vision Implementation

- Loosely followed
- Nov 2010 Navigation Initiatives meeting
 - in conjunction with IMTS Working Group meeting
- Need to use it to manage by
 - Nav board to monitor actions and status
 - Does it cover the initiatives we are working on?



Navigation Status

- Stakeholders being heard in DC
 - FY12 additional funds in 'No Earmark' era
 - FY13 increase for Corps and Navigation
- HMTF momentum continues to build
- Importance a unified message:
 - Economy, Jobs, Exports/Domestic Use
- Congress request for Post-Panamax Report
- FY13 Budget White House led Navigation Task Force



Risks

- Low Use Navigation – loss of support by individual members
- Pressure on O&M program to support District staff given Military program reductions and few Civil Works new starts
- Dredging cost – environmental restrictions, placement sites filling
- Olmsted Lock and Dam Project Authorization Change Request



Goals for this meeting

- Review, revise and develop 2012 edition
- Commit to implement
- Establish a monitoring approach
- Have results available to inform next Campaign Plan



What success looks like...

- Navigation Strategic Vision used as a management tool
- Freight movement strategic plan developed and implemented – ship, barge, road, rail
- Navigation trust funds resolved
 - IMTS locks construction and rehab program
 - Coastal channels well maintained
 - Channel improvements for Post-Panamax

