

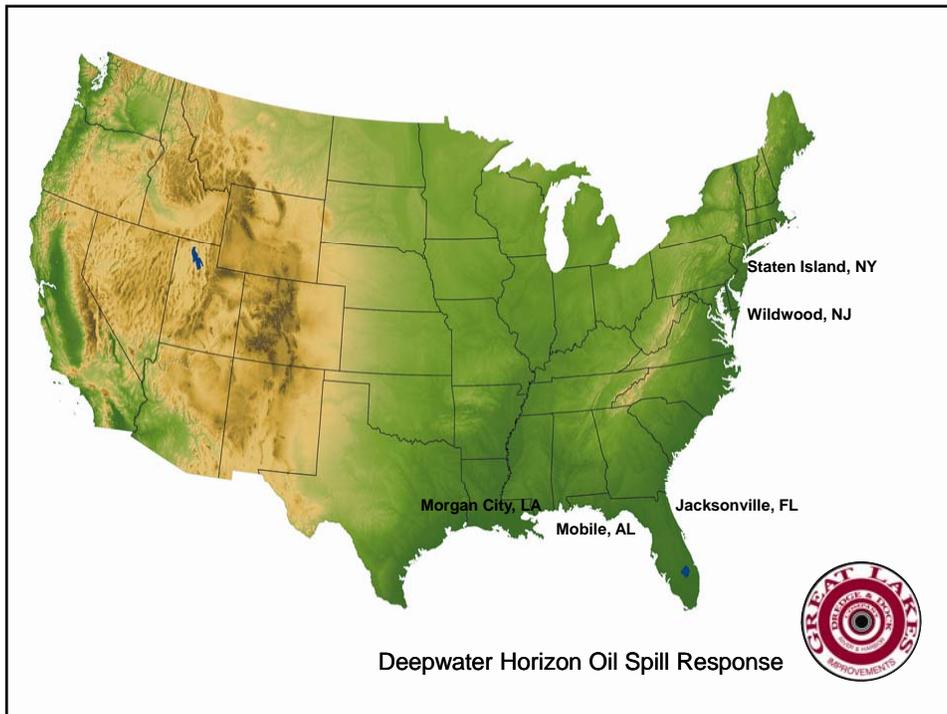


Timeline

- BP Deepwater Horizon Explosion 20 Apr
- State pushes for Berm Permits May
- Shaw signs Contract with State of LA 8 Jun
- Shaw Meets with Contractors 9 Jun
- GLDD Mobs Calif to Hewes Point 11-14 Jun
- NTP for Alaska, Texas, Liberty, Terrapin Padre, Spider Barge, Scows 15 Jun

- Liberty Island starts dredging 19 Jun
- Terrapin Island starts 23 Jun
- Padre Island starts 27 Jun
- Alaska departs NJ 29 Jun
- Texas departs Jax 8 Jul
- GL55 Spider Barge departs Jax 10 Jul

Deepwater Horizon Oil Spill Response

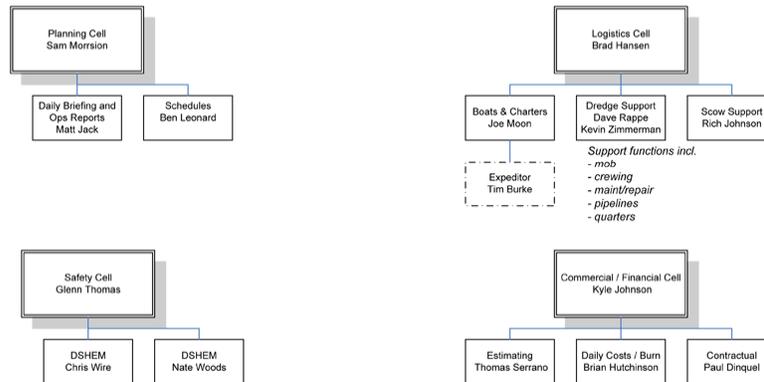


Deepwater Horizon Oil Spill Response



Command Team and Support Cells

July 11, 2010



How it Works:

1. Support Cells are to convene and act daily.
2. Prior to 1600 hrs each day, Ops Managers and Support Cells report into the Planning Cell their activities and plan for the following day. Planning Cell consolidates and distributes reports to the Command Team.
3. 1700 Command Team Planning Briefing. Conference call lead by Project Director. Ops and each Support Team briefly discuss days actions and confirm next days plan.
4. Planning Cell then reports out the plan to entire organization.
5. 0800 Command Team Exception Briefing. Conference call lead by Project Director. Report out any exceptions from evening plan.
6. Ops and Support Cells work their plan.

Command Team:

Project Sponsor: Chris Gillespie
 Project Director: Roy Woods
 Asst. Project Director: Ben Leonard
 Hyd Operations Manager: Dave Johanson
 Asst Operations Manager: Jim van Norman
 Hopper / Scow loading Operations Manager: Dave Allen
 Planning Cell Leader / Asst Sponsor : Sam Morrison
 Safety Cell Leader: Glenn Thomas
 Logistics Cell Leader: Brad Hansen
 Commercial Cell Leader: Kyle Johnson

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Incident Command Structure

Response to unprecedented mobilization requirements

- Safety Cell – Glenn Thomas – Corporate Safety Officer
- Planning Cell – Sam Morrison – Senior Project Sponsor
- Logistics Cell – Brad Hansen – VP, CSD Division Mgr
- Commercial Cell – Kyle Johnson – Sr VP, Contracts



Deepwater Horizon Oil Spill Response



CHALLENGES

- Minimal plans and specifications
- No time for planning or preparation
- Support equipment in tight supply – shallow draft boats, quarters barges, tugs

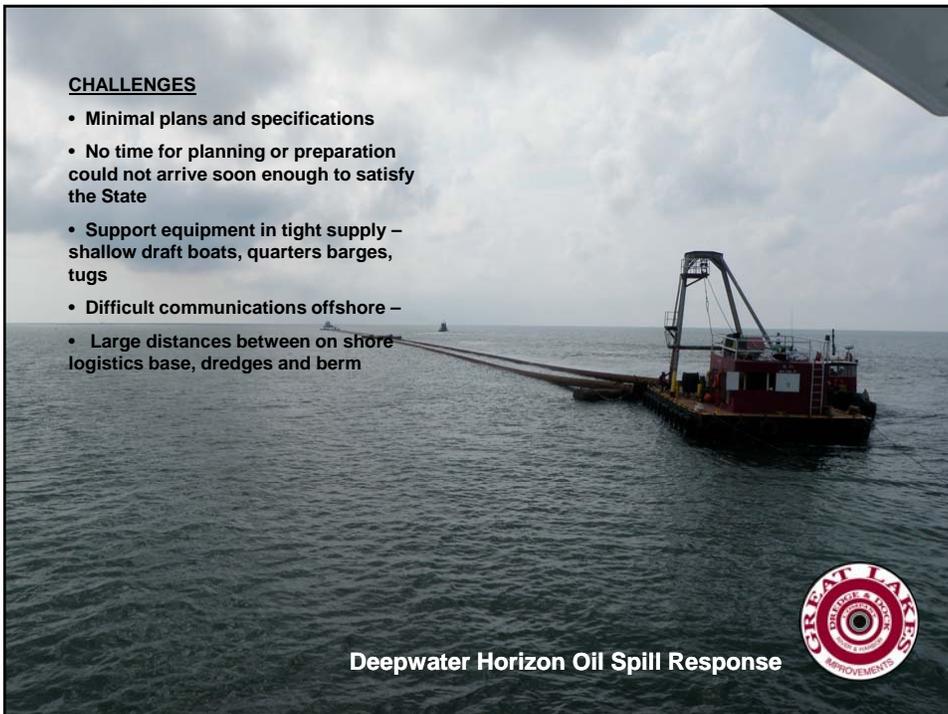


Deepwater Horizon Oil Spill Response



CHALLENGES

- Minimal plans and specifications
- No time for planning or preparation could not arrive soon enough to satisfy the State
- Support equipment in tight supply – shallow draft boats, quarters barges, tugs
- Difficult communications offshore –
- Large distances between on shore logistics base, dredges and berm



Deepwater Horizon Oil Spill Response



CHALLENGES

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- Limited Offshore communication
- Large distances between shore base, dredges and berm –
- Shallow water – limited and exposed access to berms

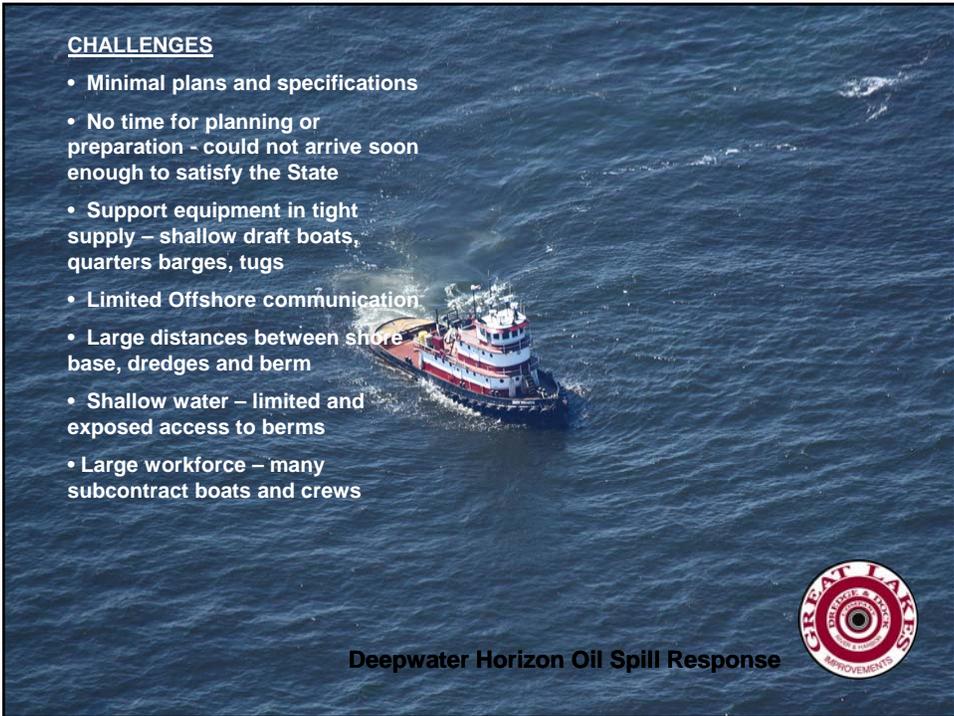
Deepwater Horizon Oil Spill Response



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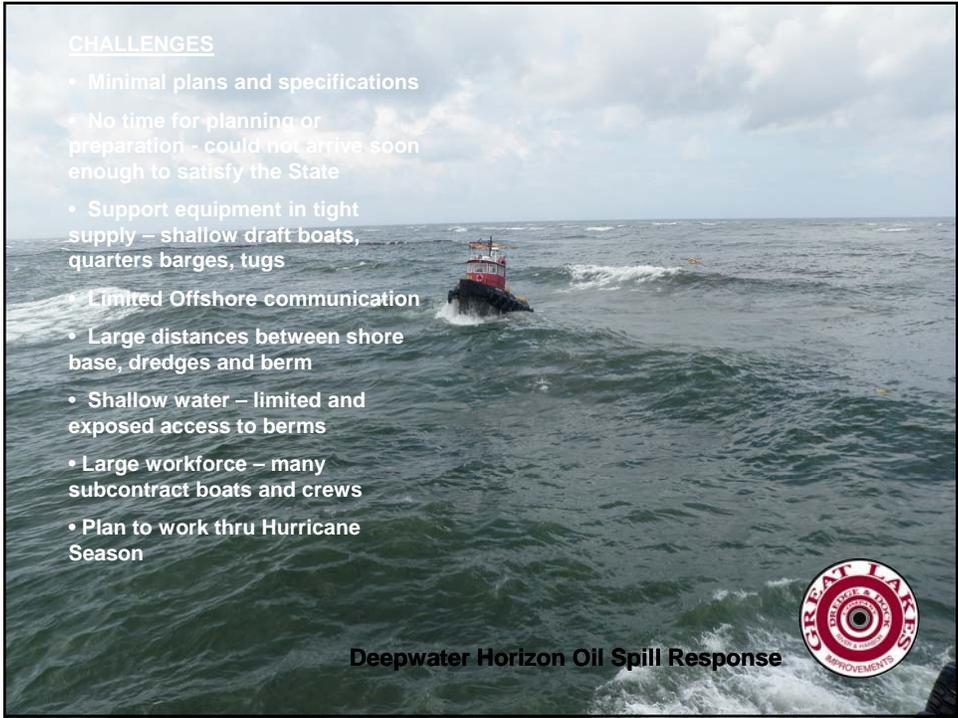
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Deepwater Horizon Oil Spill Response



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Deepwater Horizon Oil Spill Response



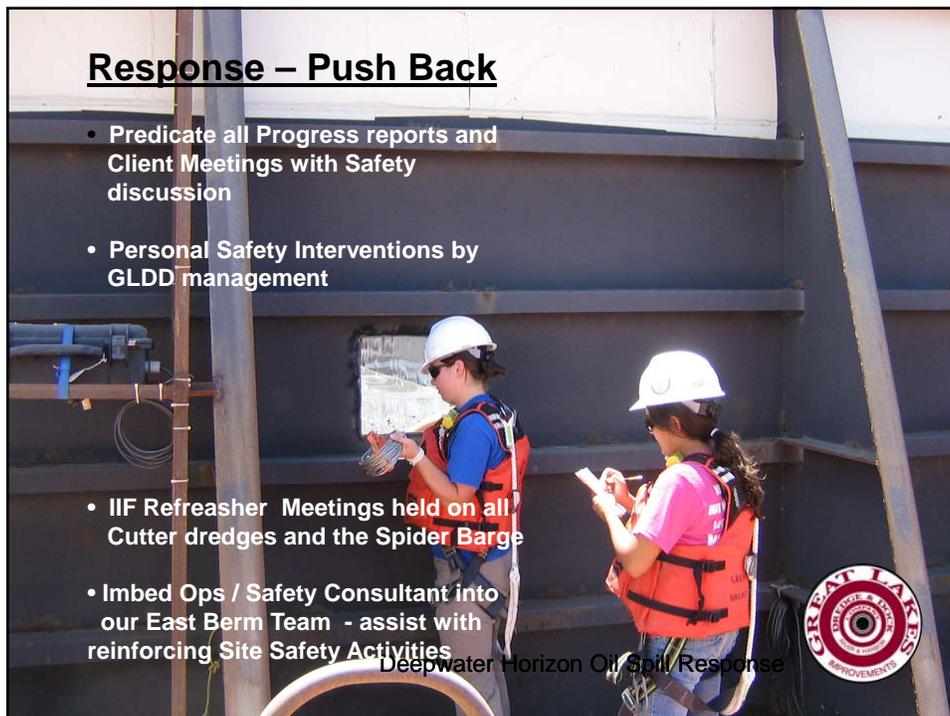
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- Pressure from Client to meet milestones



Deepwater Horizon Oil Spill Response











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